

Leeds Strategic Plan 2008 to 2011

Executive Summary

About the Leeds Strategic Plan

The Leeds Strategic Plan 2008 to 2011 sets out the strategic outcomes – the real changes we want to see in people's lives and the city by 2011, and improvement priorities – the key areas where we want to focus our efforts over the next three years. Clear targets have been set to measure the progress we will make over the next three years. The contents of the Plan are aligned with the eight themes in the Vision for Leeds 2004 to 2020, the sustainable community strategy for Leeds. The Leeds Strategic plan can be seen as the delivery plan for the Vision for Leeds.

Working in partnership through the Leeds Initiative, Leeds' local strategic partnership, the Council and its key partners have agreed, following extensive consultation with councillors, stakeholder groups and the public across the city, a single shared set of outcomes and priorities for the city.

The targets in the Leeds Strategic Plan have been selected after thorough study of the prospects, opportunities and challenges facing Leeds and agreed with partners in the city and with central government. The Leeds Strategic Plan is also the Local Area Agreement for Leeds, a formal agreement with central government about how to improve outcomes on our shared priorities..

At the heart of the Leeds Strategic Plan is our ambition to transform the quality of life in Leeds to see:

- people happy, healthy, safe, successful and free from the effects of poverty;
- our young people equipped to contribute to their own and the city's future well being and prosperity;
- local people engaged in decisions about their neighbourhood and community and help shape local services;
- neighbourhoods that are inclusive, varied and vibrant offering housing options and quality facilities and free from harassment and crime;
- an environment that is clean, green, attractive and above all, sustainable; and
- a city-region that is prosperous, innovative and distinctive enabling individuals and businesses to achieve their economic potential.

Our long and successful record of partnership working is a sure foundation for the delivery of these ambitious targets for Leeds. Leeds is one of only three authorities nationally to have been awarded Beacon status for the quality of partnership working and, as a Beacon authority, we will help other authorities all over the country develop effective partnerships to represent local wishes and meet local needs.

How we will deliver this plan

Leeds City Council will play a key role engaging the public and other stakeholders to shape the contents of the Leeds Strategic Plan, managing performance and reporting progress to local people. The Leeds Strategic Plan is a partnership plan and Leeds Initiative and its groups, including the Strategy Group which brings together the major public sector partners in the city as well as key representatives from the business and voluntary, community and faith sectors, will monitor and manage progress and keep the contents of the Plan relevant to the needs of Leeds. Each partner will also integrate the targets and priorities in this Plan into their work plans. Leeds City Council has produced a Business Plan to support its contribution to the Leeds Strategic Plan.



Working in partnership through the Leeds Initiative



2008-2009
Local Strategic
Partnerships and
Local Area Agreements

Strategic Outcomes The real changes we want to see	Improvement Priorities – our key focus for the next three years
Culture	
<ul style="list-style-type: none"> • Increased participation in cultural opportunities through engaging with all our communities. • Enhanced cultural opportunities through encouraging investment and development of high quality facilities of national and international significance. 	<ul style="list-style-type: none"> • Enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities. • Facilitate the delivery of major cultural schemes of international significance.
Enterprise and the Economy	
<ul style="list-style-type: none"> • Increased entrepreneurship and innovation through effective support to achieve the full potential of people, business and the economy. • Increased international competitiveness through marketing and investment in high quality infrastructure and physical assets, particularly in the city centre. 	<ul style="list-style-type: none"> • Increase innovation and entrepreneurial activity across the city • Facilitate the delivery of major developments in the city centre to enhance the economy and support local employment • Increase international communications, marketing and business support activities to promote the city and attract investment.
Learning	
<ul style="list-style-type: none"> • An enhanced workforce that will meet future challenges through fulfilling individual and economic potential and investing in learning facilities. 	<ul style="list-style-type: none"> • Enhance the skill level of the workforce to fulfil individual and economic potential • Improve learning outcomes for all 16 year olds, with a focus on narrowing the achievement gap. • Improve learning outcomes and skill levels for 19 year olds. • Increase the proportion of vulnerable groups engaged in education, training or employment. • Improve participation and early learning outcomes for all children, with a focus on families in deprived areas.
Transport	
<ul style="list-style-type: none"> • Increased accessibility and connectivity through investment in a high quality transport system and through influencing others and changing behaviours 	<ul style="list-style-type: none"> • Deliver and facilitate a range of transport proposals for an enhanced transport system, including cycling and walking. • Improve the quality, use and accessibility of public transport services in Leeds. • Improve the condition of the streets and transport infrastructure by carrying out a major programme of maintenance and improvements. • Improve road safety for all our users, especially motor cyclists, pedal cyclists and pedestrians.
Environment	
<ul style="list-style-type: none"> • Reduced ecological footprint through responding to environmental and climate change and influencing others. • Cleaner, greener and more attractive city through effective environmental management and changed behaviours. 	<ul style="list-style-type: none"> • Increase the amount of waste reused and recycled and reduce the amount of waste going to landfill. • Reduce emissions from public sector buildings, operations and service delivery, and encourage others to do so. • Undertake actions to improve our resilience to current and future climate change. • Address neighbourhood problem sites; improve cleanliness and access to and quality of green spaces. • Improve the quality and sustainability of the built and natural environment.

Strategic Outcomes The real changes we want to see	Improvement Priorities – our key focus for the next three years
Health and Wellbeing	
<ul style="list-style-type: none"> • Reduced health inequalities through the promotion of healthy life choices and improved access to services. • Improved quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect. • Enhanced safety and support for vulnerable people through preventative and protective action to minimise risks and maximise wellbeing. 	<ul style="list-style-type: none"> • Reduce premature mortality in the most deprived areas. • Reduction in the number of people who smoke. • Reduce rate of increase in obesity and raise physical activity for all. • Reduce teenage conception and improve sexual health. • Improve the assessment and care management of children, families and vulnerable adults. • Improved psychological, mental health, and learning disability services for those who need it. • Increase the number of vulnerable people helped to live at home. • Increase the proportion of people in receipt of community services enjoying choice and control over their daily lives. • Improve safeguarding arrangements for vulnerable children and adults through better information, recognition and response to risk.
Thriving Places	
<ul style="list-style-type: none"> • Improved quality of life through mixed neighbourhoods offering good housing options and better access to services and activities. • Reduced crime and fear of crime through prevention, detection, offender management and changed behaviours. • Increased economic activity through targeted support to reduce worklessness and poverty. 	<ul style="list-style-type: none"> • Increase the number of “decent homes”. • Increase the number of affordable homes. • Reduce the number of homeless people. • Reduce the number of people who are not able to adequately heat their homes. • Increase financial inclusion in deprived areas. • Create safer environments by tackling crime • Improve lives by reducing the harm caused by substance misuse • Reduce offending by managing offending behaviour better • Reduce bullying and harassment. • Reduce worklessness across the city with a focus on deprived areas. • Reduce the number of children in poverty. • Develop extended services, using sites across the city, to improve support to children, families and communities
Harmonious Communities	
<ul style="list-style-type: none"> • More inclusive, varied and vibrant communities through empowering people to contribute to decision making and delivering local services. • Improved community cohesion and integration through meaningful involvement and valuing equality and diversity. 	<ul style="list-style-type: none"> • An increased number of local people engaged in activities to meet community needs and improve the quality of life for local residents. • An increase in the number of local people that are empowered to have a greater voice and influence over local decision making and a greater role in public service delivery. • Enable a robust and vibrant voluntary, community and faith sector to facilitate community activity and directly deliver services. • An increased sense of belonging and pride in local neighbourhoods that help to build cohesive communities.

Partners who have helped to draw up this Plan

Arts Council
Education Leeds
English Heritage
Environment Agency
Health and Safety Executive
Highways Agency
Jobcentre Plus
Learning and Skills Council
Leeds chamber of Commerce and Industry
Leeds Colleges
Leeds Partnership Foundation Trust
Leeds Primary Care Trust
Leeds Teaching Hospitals Trust
Leeds Voice
Museums, Libraries, Archives Yorkshire
Natural England
Re'new
Sport England
West Yorkshire Fire and Rescue Service
West Yorkshire Metro
West Yorkshire Police
West Yorkshire Police Authority
West Yorkshire Probation Service
Yorkshire Forward
Youth Offending Service

For enquiries about the Leeds Strategic Plan or to obtain a copy of the plan please:

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Telephone: **0113 224 346 2**

Visit our website: www.leedsstrategicplan.org.uk

Write to:

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An audio cassette of the Leeds Strategic Plan can also be obtained by contacting us via one of the methods above.



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